



Policy for commercial and employee transport

With the increasing concern over climate change and the effects of transport on the environment we recognise that despite outsourcing the transport of goods to our shops, we still have a role in reducing carbon dioxide emissions from both our commercial transport activity and employee travel.

However, the use of road transport for delivering goods between suppliers, factories, warehousing and retail shops is, and is likely to remain, the only practical method for delivering to predominantly high street locations. For this reason we have identified that carbon dioxide emissions we produce should be one of our key sustainable development indicators.

We will continue to work with and influence our transport providers to minimise the impact of our commercial transport activities, by:

- targeting change to our existing logistics operations, that will deliver measurable environmental benefits,
- adopting new technologies that deliver both environmental and commercial benefits,
- using a range of delivery vehicle sizes and formats
- entering partnerships to maximise load capacity
- publishing our progress regularly,

We will encourage our employees to reduce their transport impact through:-

- Car sharing
- Using public transport where appropriate
- Combining journeys

We believe that as a result of this policy, we will be able to deliver our commitment to reducing the environmental impacts from both our employee and commercial transport.

June 2008